

Jacques Gounon Chairman of the

Chairman of the Getlink Board

DEAR SHAREHOLDERS,

Our General Meeting will be held on **7 May** in Paris. I hope to see many of you there.

I have already had the opportunity to tell you in a previous letter: the 2023 results are exceptional, and are accompanied by a proposal to increase the **dividend to the record level of 55 euro cents per share.** Since the first dividend was paid in 2008, a total of **almost €1.6 billion** has been returned to you. And, together with the Board, I will ensure that we maintain a policy of regular increases in shareholder remuneration, while preserving sufficient self-financing capacity to enable the necessary investments to be made and ensure the Group's development.

This **confidence in the future** stems from the fact that your Group has supplemented its Eurotunnel and Europorte activities with ElecLink, a 1 GW direct current electricity interconnector. The **decision taken in 2011 to build** this new infrastructure is bearing fruit, with a very significant contribution to the 2023 results. The energy market, which had suffered the consequences of the outbreak of war

in Ukraine, has normalised, and this contribution from ElecLink should stabilise at a lower level than in 2023, but which remains substantial. This demonstrates that the **long-term strategy** we have been pursuing for more than 15 years is the right one, which you have always supported, and which has enabled us to reach a market capitalisation of €9 billion. That's why we will continue to invest to **maintain our infrastructure and rolling stock at the highest level,** as part of a multi-year strategy that allows the corresponding expenditure to be spread over a controlled period.

We did the same for the many **developments** following the Brexit vote in 2016. The most recent is linked to the introduction by the EU of the EES (Entry Exit System) which provides

for the registration and subsequent border control of non-EU citizens. While this is relatively straightforward in an airport, where passengers are used to waiting patiently in long queues, it was inconceivable for a car with several passengers wanting to cross the Channel quickly. So we decided to innovate in conjunction with the public authorities. We redesigned our terminals, adding large canopies to allow passengers to check in under optimum conditions.

As well as providing the resources to ensure that **LeShuttle's** Channel crossing remains the fastest, our success is based on a **customer-focused** po-

licy. And this approach is shared by all our employees, who work around the clock, 365 days a year, to offer the best possible service. I would like to thank them for their efforts, and the Board is asking you to vote in favour of a resolution granting each Group employee 130 free shares. In this way, step by step, we are strengthening our attachment to the business, complementing the social dialogue that I have always wanted to be constructive.

Our General Meeting will be held on 7 May in Paris. I hope to see many of you



The Tunnel was opened 30 years ago, but this **unique infrastructure is incredibly modern** in terms of efficiency and respect for the environment.

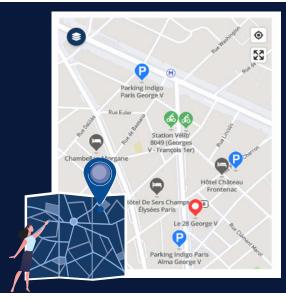
Over the last 30 years, we have met many challenges. I don't know what the challenges ahead will be, but we're doing everything we can to anticipate them and manage them in your best interests. On this special day, I would like to pay special tribute to both past and present Directors, who have always ensured that the Group is what it is today.

Thank you for supporting our action by voting in favour of the proposed resolutions on 7 May.

COMBINED GENERAL MEETING OF GETLINK SE

GENERAL MEETING 2024

ADDITIONAL INFORMATIONS



7 MAY 2024

CHÂTEAUFORM' LE 28 GEORGE V 75 008 PARIS

The General Meeting will be held in Paris this year to celebrate 30 years of Eurotunnel. You are invited to consult the page from the Getlink site: **2024 General Meeting**, which specify the arrangements for taking part in this General Meeting. The meeting will be broadcast on this same page.

Getlink has taken all measures to facilitate remote voting:

- postal voting
- proxy voting
- online voting on the secure, fast and easy-to-use voting platform, Votaccess. This paperless service contributes to our corporate social responsibility action.

ON THE AGENDA OF THE GENERAL MEETING

It is notably **proposed at the 2024 General Meeting**, in addition to the recurring subjects of approving the accounts and authorizing powers for formalities, to vote on:

The distribution of a dividend to shareholders (resolution 2);

The authorisation to allow the Company **to repurchase and intervene** on its own shares (resolution 4);

The special report of the **statutory auditors on regulated agreements** (resolution 5);

The renewal of the mandates of Sharon Flood and Jean-Marc Janaillac as directors and the ratification of the co-optation of Jean Mouton co-opted by the Board of Directors at its meeting on 19 July, 2023, to replace Carlo Bertazzo who resigned (resolutions 6, 7, and 8);

The appointment of Mazars SA and KPMG SA, as auditors responsible for certifying sustainability information (resolutions 9 and 10);

The approval of the **remuneration of corporate officers for 2023** (resolutions 11 to 13), the remuneration policy **applicable to corporate officers** (resolution 14), and specifically that of the Chief Executive Officer and the **Chairman of the Board of Directors** for 2024 (resolutions 15 and 16);

The employee and executive share ownership scheme with a collective plan for the allocation of free ordinary shares to each Group employee, excluding executives (resolution 17) and the allocation of shares, subject to performance conditions assessed over 3 years, for the benefit of corporate officers and executive managers (resolution 18);

The reduction of capital by cancelling treasury shares (resolution 19);

The delegation given to the Board to proceed with **capital increases** reserved for employees participating in the Employee Savings Plan (resolution 20);

Modifications to the Articles of Association aimed at editorial adjustments to bring them up to date with legal or regulatory developments and a modification of Article 19 concerning the age limit of the chairman of the board of directors.



FIND THE FULL 2024 NOTICE OF MEETING BY CLICKING HERE

GENERAL MEETING: PRACTICAL INFORMATION



KEY DATES TO CAST YOUR VOTE AT THE GENERAL MEETING

6 May 2024 at noon: (CET): deadline for receipt of the voting forms by Société Générale Securities Services

6 May at 12 p.m (CET): deadline for voting by internet on Votaccess.

HOW TO VOTE AT THE GENERAL MEETING?

The **Notice of Meeting** and personalised voting form have been sent to registered shareholders.

Getlink strongly encourages you to vote online via the Votaccess web platform, made available by Getlink, which has been open since 17 April 2024 à 9 a.m. (CET). In order to avoid any potential risk of the website being overloaded, it is recommended not to wait until the deadline of 6 May 2024 at 3 p.m. (CET) to log on to the site https://sharinbox.societegenerale.com and follow the procedure shown opposite. However, you may also vote on the resolutions by attending the Meeting in person after having requested an admission card or you may appoint the Chairman of the Meeting as your proxy or give a proxy to a third party by returning the completed form to Société Générale Securities Services as soon as possible to ensure it is received by the deadline of 6 May at 12 p.m (CET).

If you are a bearer shareholder, we remind you that banks have a legal obligation to make available to shareholders on request all documents relating to the General Meeting. You may also log on to the internet portal of your securities account holder in order to access the Votaccess website (see detailed process below).

For more information, please regularly consult the **2024 General Meeting** website page and refer to the **Notice of Meeting**.

OPT FOR E-VOTE

Registered shareholders can access the service at https://sharinbox.societegenerale.com by using their access code, which is required to activate the Sharinbox By SG Markets accounts. If you have not already done so, simply activate your account to benefit from the new authentication version.

If you have already activated your account with your email address defined as your identifier, the access code is not necessary: the email address will be used to log in. Your password was sent to you by mail when you opened your registered account with Société Générale. If lost or forgotten, a new password can be obtained via the authentication page on the site. On the home page, in your personal space, click to access the voting site on "General Meeting", "Reply" in the "General Meetings" insert then "Participate".

Bearer shareholders can log on with their usual access codes to the internet portal of their securities account holder to access the Votaccess site and then follow the onscreen procedure.



FIND THE E-GUIDE FOR SHAREHOLDER 2024 BY CLICKING HERE



REPLAY OF THE GENERAL MEETING IN ONE CLICK

Watch the broadcast of the highlights of the Combined General Meeting of Getlink SE in French and English versions on the **2024 General Meeting** page of the Getlink website.

GETLINK'S GOVERNANCE

BOARD OF DIRECTORS

Sharon Flood and Jean-Marc Janaillac, members of the board of directors whose renewal is proposed to the vote of the General Meeting. Jean Mouton, a director whose co-optation is subject to ratification by the General Meeting.



Sharon Flood

Independent Director Getlink SE. She brings to the board her recognised expertise in rail, accounting, and finance, as well as her skills and experience as an independent director of international companies.



Jean-Marc Janaillac

Director Independent Getlink SE. He brings a wealth of experience in governance in the regulated infrastructure sector, strong expertise in finance and mergers and acquisitions, as well as a deep understanding of international transportation and its economic models.



Jean Mouton

Non-independent Director of Getlink SE. He brings experience in international markets and industrial sectors. He also has expertise in assisting multinational companies in redefining their strategies and organisations, as well as in human resources and CSR.

ACTIVITY OF THE BOARD OF DIRECTORS IN 2023

As of February 28, 2024, the Getlink Board of Directors was made up of 15 directors, including 3 directors representing employees.



MEETINGS IN TOTAL



97.5% BOARD ATTENDANCE RATE IN 2023



42% WOMEN ON THE **BOARD**



50% INDEPENDENT BOARD **MEMBERS**

CAPITAL BREAKDOWN*

BY SHAREHOLDER TYPE

BY LOCATION OF ACCOUNT HOLDER



^{*} Source: estimation based on the December 2023 bearer identification analysis (TPI) on the registers of SGSS and Computershare.

GENERAL MEETING: PRACTICAL INFORMATION



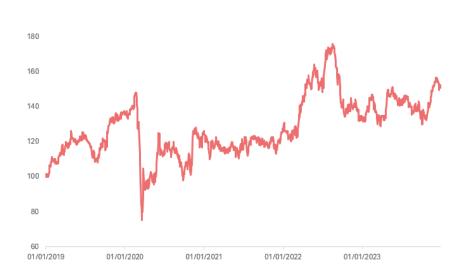
Number of shares **550 million** (at 31/12/2023)

Market capitalisation **€9.1 Bn**(at 31/12/2023)

Stock market performance +51%

(from 01/01/18 to 01/12/2023)

STOCK MARKET PERFORMANCE SINCE 2019



25 April 2024

Revenue and traffic figures for the 1st quarter of 2024

07 May 2024

General Meeting of Getlink SE

25 July 2024

Results for 1st half of 2024

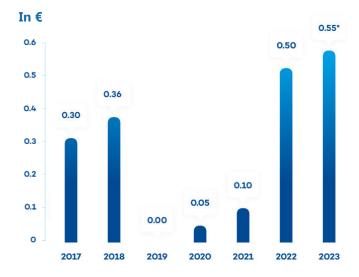
THE DIVIDEND

In 2024, it is proposed at the General Meeting to vote on increasing the dividend. Confident in its prospects, Getlink proposes to the general meeting on 7 May, 2024, to vote on the distribution of a dividend of €0.55 per share entitled to the dividend. This represents a distribution of a maximum total amount of €302.500.000 for the 2023 financial year to be paid in 2024.

The dividend will be detached from the ordinary share on Euronext Paris on 30 May and will be paid on 5 June, 2024, based on positions held as of the evening of 31 May.

NEARLY €1.6 Bn

return to shareholders: total dividend amount since the 1st distribution in 2008



*subject to approval by the General Meeting of Shareholders on 7 May 2024.

Getlink email addresses and contacts dedicated to the 2024 General Meeting

Send questions in writing prior to the General Meeting via email, up until the 4th business day preceding the date of the meeting 30 April, 2024, to **PresidentGET@getlinkgroup.com**, accompanied by a certificate of account registration.

For further information, please contact Société Générale Securities Services - Service Assemblées 32 rue du Champ-de-Tir, CS 30812, 44308 Nantes Cedex 03, France or by phone: 33(0)2 51 85 67 89

or Shareholder Relations Centre - Getlink SE PO Box 302, Folkestone, Kent, CT19 4QZ, UK or by phone: 0845 600 6634